

Message

From: Costanzi, Frances [Costanzi.Frances@epa.gov]
Sent: 8/1/2019 4:46:46 PM
To: Urdiales, Aaron [Urdiales.Aaron@epa.gov]
Subject: RE: Draft PMP Template
Attachments: Project Management Plan Template 08_01_2019.docx

The revised template is attached. Suggest when it gets sent out we ask folks to not revise/change/re-order or we might have a harder doing an analysis and comparing. Also suggest asking them to note if parts were unclear or things they think should/should not be in the template.

Fran

From: Urdiales, Aaron <Urdiales.Aaron@epa.gov>
Sent: Thursday, August 1, 2019 10:23 AM
To: Costanzi, Frances <Costanzi.Frances@epa.gov>
Subject: RE: Draft PMP Template

However, as I mentioned yesterday, Andrew asked to look at the PMP first before a final decision is made. I told him that we can do that. Please send me the revised PMP and we can go from there on sending out the draft final to the 5 RPMs.

Aaron Urdiales, Branch Chief
Superfund Remedial Branch
EPA Region 8, 8SEM-RB
Phone: 303-312-6844

From: Costanzi, Frances
Sent: Wednesday, July 31, 2019 4:37 PM
To: Urdiales, Aaron <Urdiales.Aaron@epa.gov>
Subject: RE: Draft PMP Template

Just double checking:

Eagle Mine
Colorado Smelter
VB/I-70
Chem Sales
One of Andrew's: Standard Mine or Marshall.

Is this correct?

From: Urdiales, Aaron <Urdiales.Aaron@epa.gov>
Sent: Wednesday, July 31, 2019 4:08 PM
To: Costanzi, Frances <Costanzi.Frances@epa.gov>
Subject: RE: Draft PMP Template

I believe we have – Andrew wants to see the template before he fully commits. Otherwise, we're moving forward with the others.

Aaron Urdiales, Branch Chief

Superfund Remedial Branch
EPA Region 8, 8SEM-RB
Phone: 303-312-6844

From: Costanzi, Frances
Sent: Wednesday, July 31, 2019 4:07 PM
To: Urdiales, Aaron <Urdiales.Aaron@epa.gov>
Subject: Re: Draft PMP Template

Sounds good. We need to decide on the final 5! :-)

Sent from my iPhone

On Jul 31, 2019, at 4:04 PM, Urdiales, Aaron <Urdiales.Aaron@epa.gov> wrote:

Fran – attached are comments provided by Sandy.

Could you please incorporate her comments and let's move forward with sending out tomorrow? The only comment I have is that we ensure that we include "an evaluation of the opportunity for early action" in the plan. We do have "interim actions" in the plan so that probably covers us.

Thanks for helping with this

Aaron Urdiales, Branch Chief
Superfund Remedial Branch
EPA Region 8, 8SEM-RB
Phone: 303-312-6844

From: Stavnes, Sandra
Sent: Tuesday, July 30, 2019 7:45 AM
To: Smidinger, Betsy <Smidinger.Betsy@epa.gov>; Urdiales, Aaron <Urdiales.Aaron@epa.gov>
Subject: RE: Draft PMP Template

Aaron
Attached are my comments. Let me know if you want to chat. Thanks.

Sandy

Sandy Stavnes, Deputy
Superfund and Emergency Management Division
US EPA, Region 8
303-312-6117

From: Smidinger, Betsy
Sent: Tuesday, July 23, 2019 11:05 PM
To: Urdiales, Aaron <Urdiales.Aaron@epa.gov>; Stavnes, Sandra <Stavnes.Sandra@epa.gov>
Subject: FW: Draft PMP Template

Aaron – I had a few questions that I wanted to share with you and decide whether we send these to the team. If we decide not to take comment on the draft template and "test" it as is before the Kaizen, it would not seem fair to throw these questions in the mix...but let me know your thoughts. I thought we had identified 5 CO sites...but I don't recall which 5 we had in mind. I'm not clear on why we would do a

PMP for a deleted site...that seems like a much lower priority if necessary at all...but I may be missing something!

Betsy

From: Smidinger, Betsy

Sent: Tuesday, July 23, 2019 11:00 PM

To: Costanzi, Frances <Costanzi.Frances@epa.gov>; Stavnes, Sandra <Stavnes.Sandra@epa.gov>;

Urdiales, Aaron <Urdiales.Aaron@epa.gov>; Poetter, Joe <poetter.joe@epa.gov>

Cc: Davis, Natasha <Davis.Natasha@epa.gov>; Parker, Robert <Parker.Robert@epa.gov>

Subject: RE: Draft PMP Template

Fran, Natasha and Rob – A great big thank you and kudos for getting a template drafted in 2 days! Aaron and I will chat on next steps...I like your idea of having the 5 sites “test” the template and then in the fall Kaizen determine what worked well, what was missing, etc as part of that event. I share your concern that taking comments right now takes time away from developing the 5 PMPs. BUT I will talk to Aaron tomorrow and will confirm next steps.

Thank you again for your willingness to take on this project...it is a critical step in moving forward with strategic planning for the remedial program.

Betsy

From: Costanzi, Frances

Sent: Tuesday, July 23, 2019 9:10 PM

To: Smidinger, Betsy <Smidinger.Betsy@epa.gov>; Stavnes, Sandra <Stavnes.Sandra@epa.gov>;

Urdiales, Aaron <Urdiales.Aaron@epa.gov>; Poetter, Joe <poetter.joe@epa.gov>

Cc: Davis, Natasha <Davis.Natasha@epa.gov>; Parker, Robert <Parker.Robert@epa.gov>

Subject: Draft PMP Template

Hi Betsy, Sandy, Aaron and Joe. Attached is the draft PMP template that was developed during the facilitated discussion held yesterday and today. A number of people provided input on Monday, as you observed. In addition, some dedicated folks returned today, or came for the first time to give their input. I'd like you to be aware of several of the managers who showed up Tuesday morning and supported the discussion: Joe Poetter, Joe Vranka, Stan Christensen and Gayle Barajas.

By this afternoon, we became a small focused group of two very dedicated RPMs in addition to me. I'm sure this is a better document due to the efforts of Natasha Davis and Rob Parker, and I'm so grateful for their efforts.

I am aware of the very short time we have to get 5 PMPs drafted and finalized - including the fact that we have not outlined the review process for this – knowing that this all must occur in the next 2 months. I hesitate to send this out widely for comments now because of this timeline. After your review/comments, I suggest we may want to proceed with drafting the plans for 5 sites, and do the wider debrief this fall as a part of the continuing improvement effort.

If, instead, you want me to send it out for comment now, please advise.

Note that Natasha, Rob and I are aware that our approach and rationale may not be obvious to fresh sets of eyes, though we tried to be clear and transparent. Please let us know if something needs to be clarified.

We also need to quickly decide on the 5 pilot sites. It sounded to me like we had settled on Eagle Mine, Colorado Smelter, and VB/I-70, but I'm not sure final decisions have been made about the other 2 sites based on various comments I've heard. For example, Linda is concerned about Cal Gulch being one of the pilots due to her EOY workload with deletions and Lowry. What do you think about selecting a very easy deleted NPL site so we could see how the template works with one of those sites? After all, over 20% of our sites are deleted, with more soon to come!

We've interested in hearing what you think about this draft template!

Fran
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